Management Response: Implementation Plan for Evaluation Recommendations

UN environment programme | Evaluation Office

General Information

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Project Manager/ Task Manager	Fabien Monteils
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Implementation Plan

No	Challenge/problem to be addressed by the recommendation	Recommendation	Priority level	Type of Recommendation	Responsibility	Proposed Implementation time-frame	Acceptance	Reason if not Accepted or Partially Accepted	Management Action(s) to be taken
1	Haiti and the South region suffer the destruction of livelihoods, assets, illnesses and even death of coastal populations (TE Report section 3.1), and because of generalized poverty and dependency on the marine-coastal resources of the country it lacks the necessary resources to invest in long-term strategies.	It is recommended to continue the support of projects dealing with the use of natural resources at the local, regional, and national levels to reach the sustainable development of marine and coastal resources.	Important	Partners	UNEP, IDB, World Bank, FAO	UNEP project staff should pass on the recommendation to the relevant third party in an effective or substantive manner. Action is needed to initiate discussions with relevant organisations in an effort to explore and leverage	Accepted		Encourage partners of the APRI steering committee (10 UN agencies and 6 non-UN international partners) to develop new projects in the resilient landscape pilot areas (South and Grand'Anse). Establish a system to monitor relevant projects being developed and implemented by multiple partners in the area, flagging specific engagement

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						opportunities for long-term investment strategies.			on marine and coastal resources. As far as UNEP is concerned, formulate a GEF8 and an Adaptation Fund project covering the area and encompassing work on marine and coastal resources. Three targets suggested: APRI multipartner project monitoring system established; GEF8 PPG finalized and approved; AF concept note approved.
2	This project did not measure income increase associated with the promotion of alternative livelihood initiatives; it is important to improve reporting and measuring of, especially, impact on women (TE Report section 5.7.3, par. 113)	The results (output and outcome) indicators should be updated and refined in follow on project phases to better reflect the impact of the activities carried out and be easily measured for monitoring, management and decision-making.	Opportunity for improvement	Project	Biodiversity and Land Degradation Unit / UNEP Ecosystem Division	UNEP initiatives in Haiti that are ongoing or in the pipeline	Accepted		Build internal capacities to ensure the ability of UNEP Haiti team to produce baseline and results on impact indicators, including economic benefits from projects. Three targets suggested: APRI monitoring system established; Impact results of MGS3 project produced; Impact indicators baselines of GEF8 project produced. NB: it's suggested that the responsibility is on Disasters and Conflicts Branch.
3	The project was hampered by external factors and challenges (par.106), the risks of which must be minimized by promoting better acceptance and ownership of the project at the local level, including community-based	In general, new project designs need to prioritize hiring of local-based personnel and organizations in order to build trust, reduce risks during implementation, and increase ownership of project activities, which is the driver of transformational change and sustainable	Important	Project	Biodiversity and Land Degradation Unit / UNEP Ecosystem Division	UNEP initiatives in Haiti that are ongoing or in the pipeline	Partially Accepted	UNEP Haiti team is requested to keep a light footprint, and works mainly through implementing partners. Thus, the	Two concrete measures can be taken. First regarding ongoing contracts with local implementing partners (under MGS3 project) request partners to provide a list of their personnel engaged in

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	organizations (TE Report sections 5.1 and 5.8.1).	development that is sought to be achieved with the project.						attention should be on ensuring that field-level activities are implemented by local partners, and that local partners use local-based personnel.	the project and flag (and encourage recruitment of) who is based in and originates from the targeted communities. Then, in future contracts with local implementing partners, stipulate in each agreement that recruitment of local personnel should be promoted and reported on a regular basis. Two targets suggested: Report on local personnel in currently contracted local IPs (MGS3 *3); and special mention in upcoming IPs contracts (PBF *2) NB: it's suggested that the responsibility is on Disasters and Conflicts Branch.