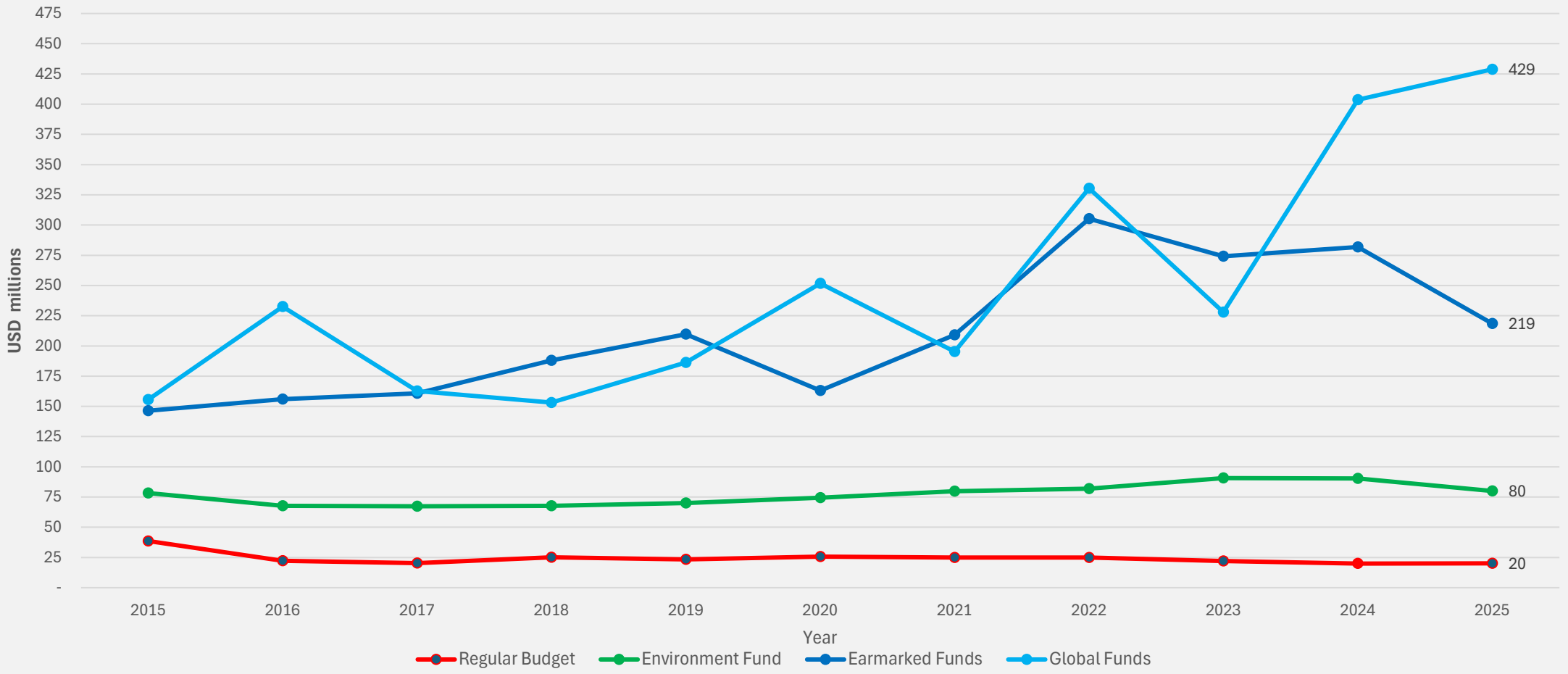
# The (updated) Resource Mobilization Strategy (2026-2029) and UNEP's offer

Secretariat Briefing to Member States
21 November 2025

# Headwinds changing decade long upward trend

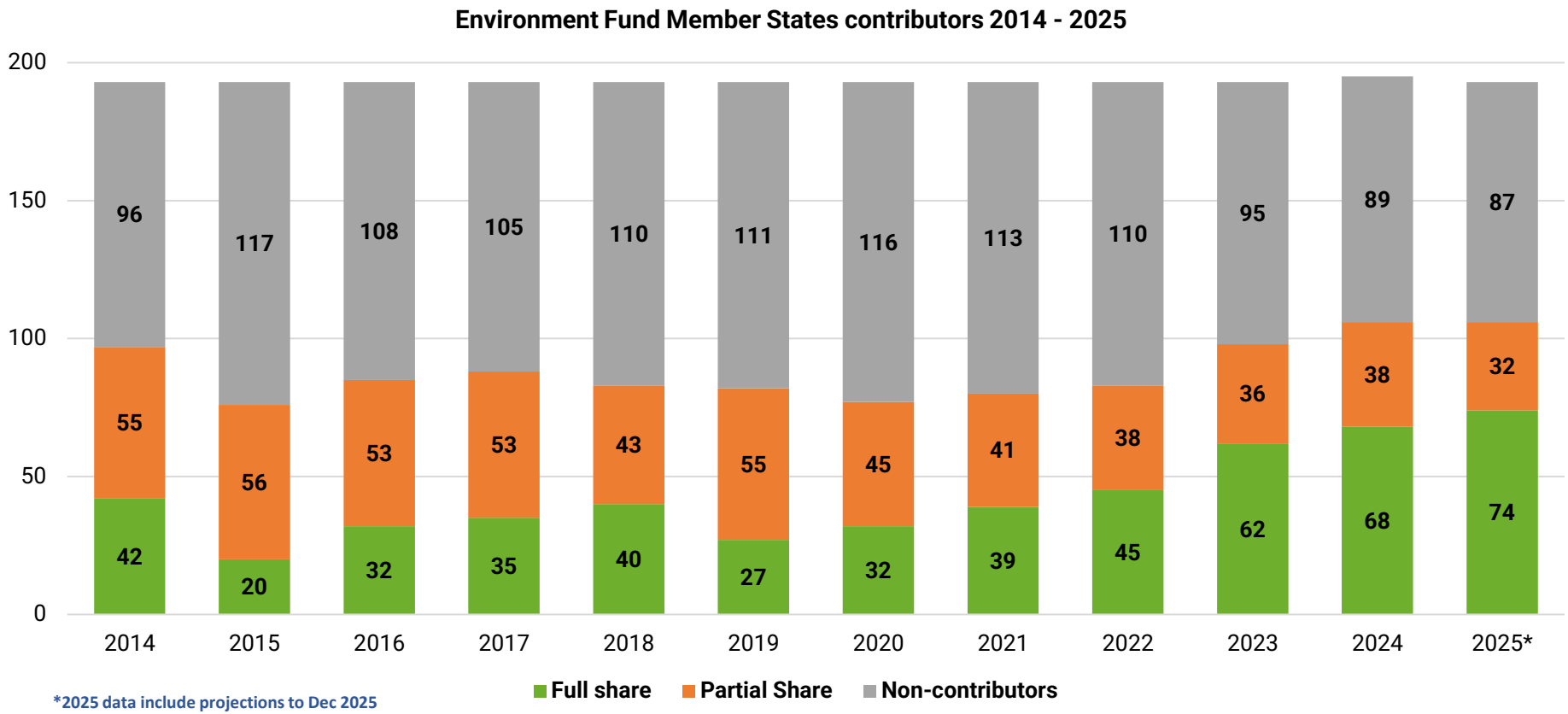



**2015-2025 Funding trends** (2025 figures include projections to December)

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# More MS honouring funding commitments, but still a way to go.

## Environment Fund Member State contributors 2014–2025




*2025 data include projections to Dec 2025

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# Objective of the updated Resource Mobilization Strategy:

**Secure adequate resources to deliver results and impact as per UNEP's Medium-Term Strategy (2026–2029) & Programme of Work**



# Challenging geopolitical landscape

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## Challenges

- Declining ODA, domestically focused government agendas
- Environment-related funding remains relatively small
- Dependency on small number of funding partners
- UN80 – impact on UNEP & competition for resources

## Opportunities

- Renewed pathway for environmental leadership
- Growing need for evidence-based policy support
- Delivering good return on investment “sells”
- Innovative financing and opportunities for collaboration across sectors



# Widening the funding base/partners: UNEP is faster, deeper and better!

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## Deeper: engagement with existing Funding Partners

- Member States + wider exploration of their development agencies: responsible for core, potential for softening earmarking
- Multilateral institutions: European Commission +
- Global Trust Funds: GEF, GCF, Adaptation Fund.
- UN sister organisations: Collaboration under UN Development System Reform, funding through Multi-Partner Trust Funds

## Better: Explore/Diversify

- International Financial Institutions (regional development banks)
- Philanthropic Sector
- Private Sector



# UNEP’s Offer– Five key areas

# Key Components of UNEP's Offer

I. **Leading Global Environment** Authority
II. **Reducing** Environmental Fragmentation
III. **Global reach** and country relevance
IV. **Credible Impact** Measurement & Learning
V. **Visibility** and **communication**



# I. Leading Global environmental Authority: Science based Leadership to shape norms/ standards/ policies

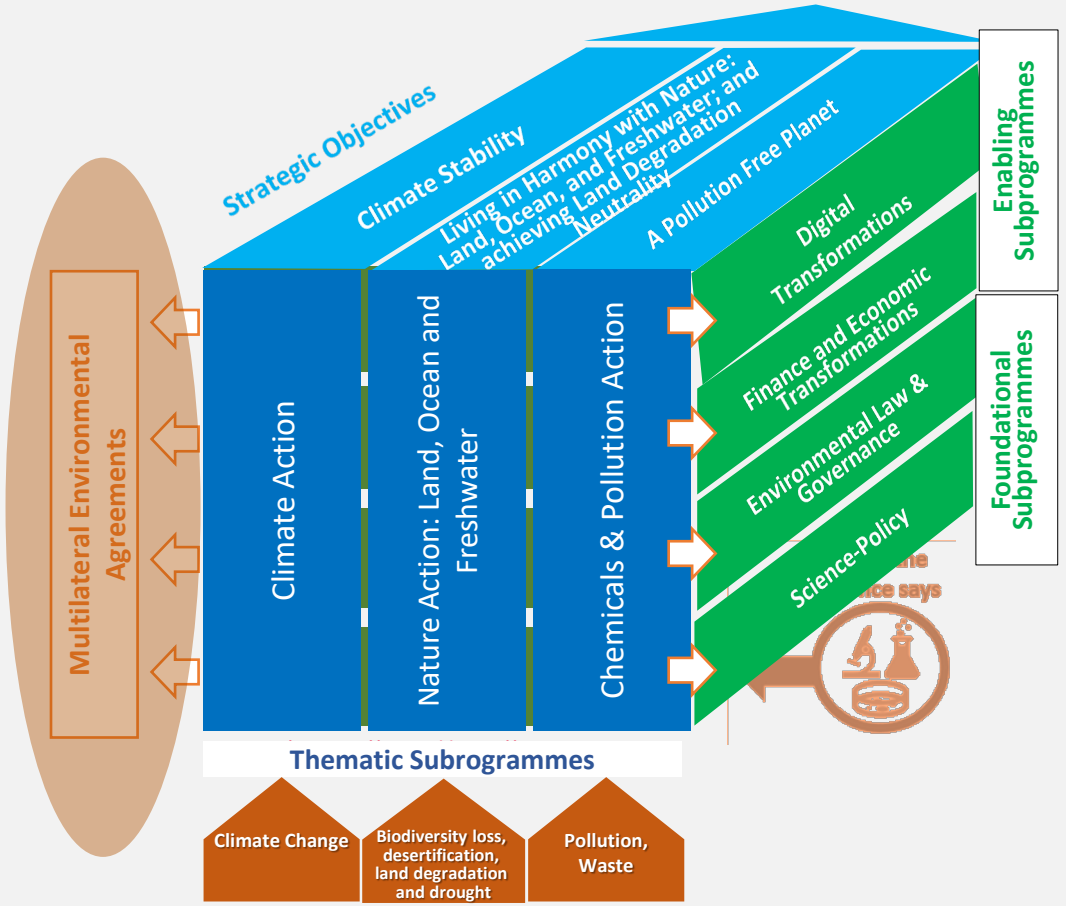
- Delivers **authoritative global scientific** assessments for decision making.
- **Anchors global environmental governance** in evidence-informed **and science and technology; e.g. UNEP FI**
- Provides **environmental relevant data** to inform future policy shifts
- **Sharp focus - MTS 2026–2029: Solutions focused, with co-creation and system wide approaches.**



# II. Reduced fragmentation: One-Stop for Environmental Multilateral Agreements (MEAs)

- **Fifteen MEAs including Regional Seas Programmes and Conventions** with coherent delivery and implementation.

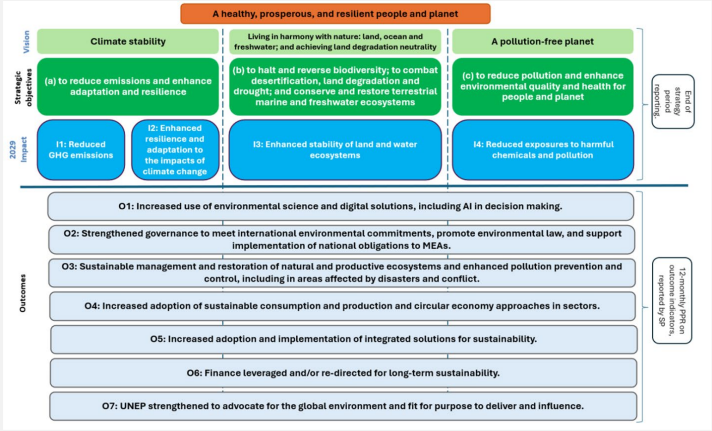
- **UNEP supports Member States** in **implementing MEA decisions** and brokering **cross-institutional cooperation** policies and partnerships.



# II. Faster, smarter delivery for cohesive, and greater impact.

- **Aligned funding sources & programmatic needs for impact**
  - **Match available funding with programme priorities and critical gaps**
  - **UNEP is Unique: Impact measurement for the organization (one impact framework).**
  - **Joint programming.**

- **Streamline organization's operations & resources for more impactful and faster delivery**
  - **Process simplification**
  - **Increased turn-around time**



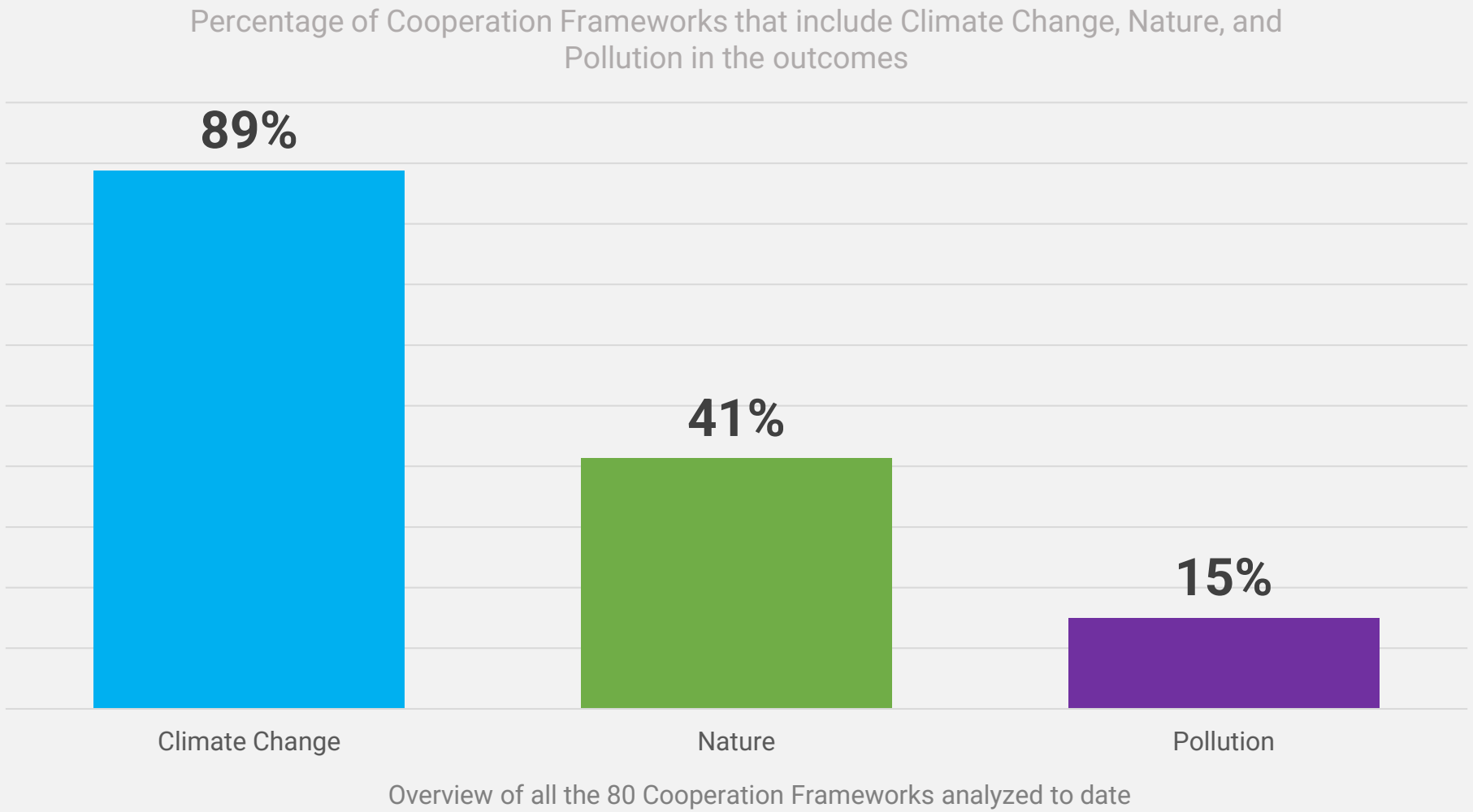
# III. Global Reach and Country Relevance: Environment in UN programming at country level

**Table 3: Expected outcomes for the biennium and performance indicators: UNEP's Executive Direction and Management**

| **Outcome 1:** Coherent delivery and integrated implementation of environmental policies and priorities is realized within the Resident Coordinator System and by UN entities at the country level, with particular attention to Developing Countries, Small Island Developing States and conflict-affected countries. | | | |
|---|---|---|---|
| *Performance indicators* | *Baselines and targets* | *Unit of measure* | *Data source* |
| **NS5.** Uptake of environmental policy issues or approaches in United Nations planning and programmes at the country level, with UNEP support. | **NS5.1** December 2023 baseline: 28%<br><br>Progress by December 2026: +5% points<br>Progress by December 2027: +5% points | **NS5.1** Percentage of countries in which the Cooperation Frameworks adopted that year integrate climate change, biodiversity and land, pollution (including MEAs) in the outcomes of the results framework. | UN INFO (UN Cooperation Framework) |
| **NS6.** Joint UN Action that delivers on environmental priorities is galvanized by UNEP. | **NS6.1** December 2023 baseline: 37<br><br>Progress by December 2026: +3<br>Progress by December 2027: +3 | **NS6.1** Number of countries in which UNEP is participating in joint projects or programmes that address environmental priorities. | UN INFO – IMS – UNCT Snapshot – Section on Joint Programmes. |

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# III. Environment in Country Frameworks





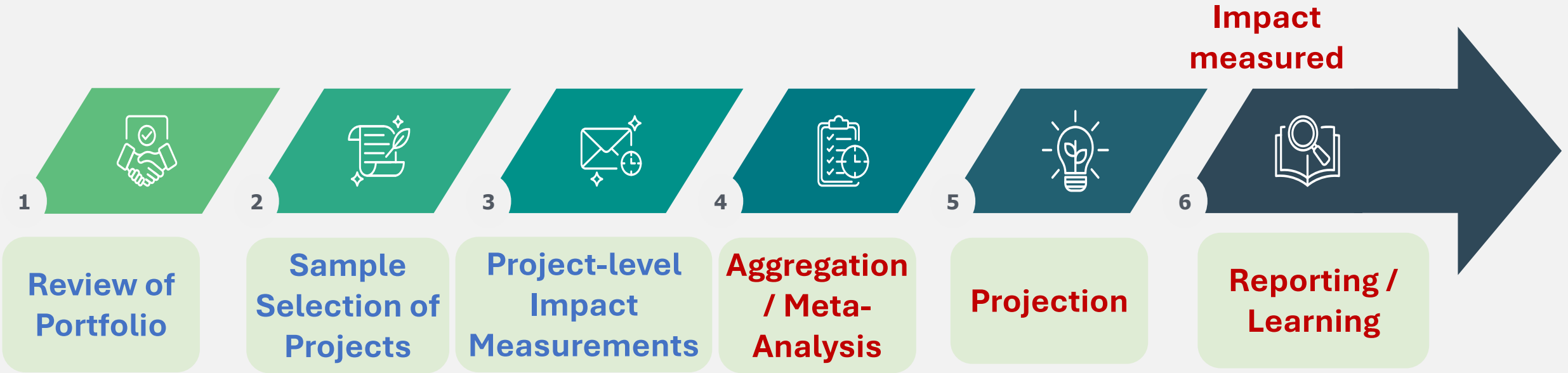

*From: 2025 UNEP review of how the three environmental challenges are addressed in Cooperation Frameworks*

# IV. One Impact Framework: Pulling together to global goals

| 2029 Impact | Indicator (s) | Targets |
|---|---|---|
| Reduced **GHG emissions** | I1. Change in emissions trends in supported countries | Progress by December 2029: 3.5 MtCO2eq |
| Enhanced **resilience** and adaptation to the impacts of climate change | I2.1 Number of direct beneficiaries of UNEP's adaptation and resilience initiatives<br>I2.2 Increase in number of countries that have multi-hazard monitoring, forecasting and early warning systems | Progress by December 2029: +1,000,000<br>Progress by December 2029: +12 |
| Enhanced **stability** of land and water ecosystems | I3. Increase in the extent of land- and seascapes under improved ecosystem management | Progress by December 2029: +8,531,000 ha |
| Reduced **exposures** to harmful chemicals and pollution | I4. Reduction in releases of pollutants and waste to the environment | Progress by December 2029: reduced by 4,000 metric tons |

# IV. UNEP: Moving from Activities to Measuring and Demonstrating Impact

## UNEP's Impact Measurement Process




Sample projects will be selected randomly from **approved projects in the UNEP database**

# IV. Value for Money: attracting high co-financing for GEF

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## Current active UNEP-GEF portfolio

**1.4B**
Total GEF Grant Mobilized

**15 B**
Attracted co-financing for environment

✓**Focus areas**: Climate Change mitigation and adaptation, Biodiversity, Land Degradation, International Waters, Chemicals and Waste.

## Pipeline

**Hard Pipeline:**
Approved Project Concepts under development

**281M**
GEF Grant

**4.2B**
Co-finance

✓**Vertical funds going forward:** Will require development funds, systems and different modalities.

# V. Communicating Results

**106**
Member States acknowledged

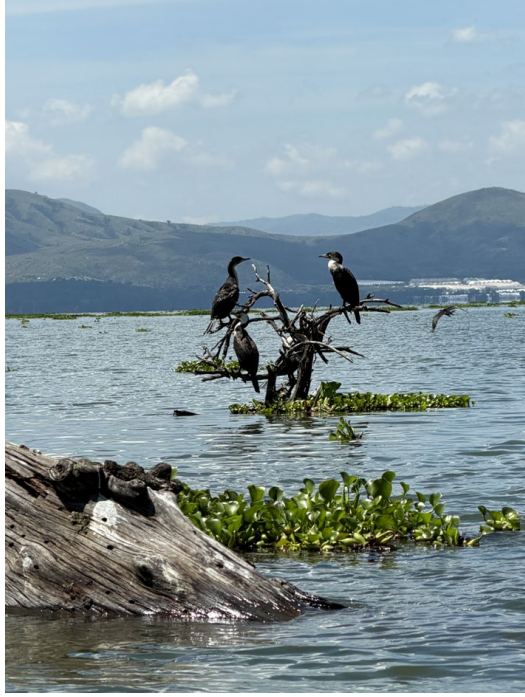
- **50+ Full-share and top 15 partners** appreciated in 2025
- **Individual appreciation** posts on regional/corporate websites

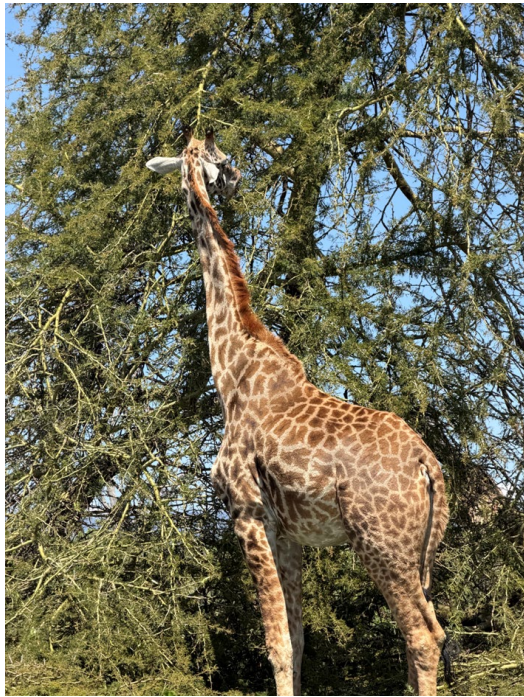
**Nine**
Impact Stories / Publications / Booklets

- **First biennial Planetary Funds Results** Report published (2024)
- UNEP - Your Partner for People and Planet" updated (5 languages)

**New Videos**
Showcasing impact

- **Mercury video** released here; Regional Seas, and Ozone videos forthcoming)





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# Thank you & questions

# Discussion Questions

- Are there **untapped funding modalities** we should explore?
- **What information or tools** would strengthen your case for UNEP’s work at capital level?