Management Response: Implementation Plan for Evaluation Recommendations

UN environment programme | Evaluation Office

General Information

Eval ID	745
Evaluation Manager	Pauline Marima
Project Evaluation Title	Performance Assessment of the UNEP Project: "Support Program for Watershed Management through Strengthening Sustainable Value Chains in the Department of the South, Haiti"
PIMS #	2013
GEF ID	
UNEP Sub-programme	Healthy and productive ecosystems / Nature Action
GEF Focal Area	Biodiversity
Project Manager/ Task Manager	Fabien Monteils
Office/Division	Ecosystems Division
Branch & Unit	Disasters and Conflicts Branch
Final PDF Report distributed by Evaluation Office (Date)	18/02/2025
Total # of Recommendations as per Report	3
Implementation Plan Sent to PM/TM (Date)	27/03/2025
Implementation Plan Returned by PM/TM (Date)	21/04/2025
Implementation Plan finalized *(if different from the date above)*	00/00/00

Implementation Plan

Rec-No	Challenge/problem to be addressed by the recommendation	Recommendation	Priority level	Type of Recommendation	Responsibility	Proposed Implementation time-frame	Acceptance	Reason if not Accepted or Partially Accepted	Management Action(s) to be taken
1	Monitoring capabilities of NGO partners are often limited. Project implementation was disrupted by a series of natural disasters, road lock-downs and continued social-political upheaval. Both factors undermined the effective monitoring of results and changes to the pre-project situation.	Assessing the impact of UNEP's interventions: Future projects should develop a baseline inception study, with indicators of livelihoods for a sample of selected producers and cooperatives, to be followed by a final study of the same groups at the end of the project, to better measure impacts.	Opportunity for improvement	Project	UNEP	4 years	Accepted		In line with recommendation, for each project with direct field-level livelihood-support activities, a baseline study and a final impact study should be carried out for beneficiary population.
2	The need remains for funding and technical support to support local development, food security,	Further assistance needs to be mobilized: Mobilize multi-lateral funding for local development at commune	Opportunity for improvement	Project	UNEP, Ministère de l'Agriculture, des Ressources	4 years	Accepted		UNEP has developed the "integrated Resilient Landscape Approach" aiming

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	and to lower vulnerability to climate change. UNEP Haiti's Country Office could liaise with other donors (e.g. Swiss Cooperation, EU delegation in Haiti, Canada global affairs) to develop multi-lateral funding to address these issues.	level, to improve food security, and reduce vulnerability of livelihoods and landscapes from the effects of climate change. These initiatives should be accompanied by the decentralization of support and monitoring functions to the provincial and local government departments.			Naturelles et du Développement Rural (MARNDR), Ministère de l'Environnement (MDE), and donors - Agence Française de Développement (AFD) and French Fund for the Global Environment (FFEM)				precisely at mobilizing additional finance and directing this finance in a coordinated way to support community-driven multidimensional resilience, including co-benefits for and from the environment. The recommendation is very relevant but opens the door to a long multi-year journey. We further suggests ways to assess progress and determine success.
3	AVSF is a well-known implementing agency in Haiti since many years and has well-trained staff and regional office. Prior to the project, AFD had supported vetiver traceability systems with the VETIVET project and NSRC. However, the project experience indicates the need to strengthen and expand support for the development of value chains, through the incorporation of additional experienced partner institutions.	Selection of implementing partners: For future value chain project initiatives, UNEP should build relations with partners (e.g. Institute for Research and applications development methods (IRAM), Agrisud International or GRET), based on their experience in managing value chains, monitoring and traceability systems, and organic standards in other countries (e.g. the ASA program in Madagascar and Chad).	Opportunity for improvement	Project	UNEP	Medium-term	Accepted		UNEP fully accepts and value the recommendation. Implementation can be done at two level: First on a case-by-case basis, when developing and implementing projects with value chain component. Second by establishing methodology and dialogue on value chains to expand the scope of partners engaged in green/blue value chains.