

Management Response: Implementation Plan for Evaluation Recommendations

General Information

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Evaluation Manager	Julie Mithika
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Implementation Plan

No	Challenge/problem to be addressed by the recommendation	Recommendation	Priority level	Type of Recommendation	Responsibility	Proposed Implementation time-frame	Acceptance	Reason if not Accepted or Partially Accepted	Management Action(s) to be taken
1	This coordination aimed to guarantee the support of the recently created cross-organisational Youth Group under UNEP to lead the work performed in the name of youth or as youth beneficiaries. The group is still small but needs to be spread across the UNEP and UN agencies regional office and work on the same goals to ensure the engagement of	Mainstream youth and their voice as part of strengthening future strategies, as it is important to coordinate and align youth interventions within UNEP.	Opportunity for improvement	Project	YEA management team	2024	Not Accepted	The Youth Working Group is focussed on UNEP being in compliance with the SG's Youth Strategy. This is the agreed ToR with SMT. If we are to expand the	We welcome the feedback and would be open to this direction but our recommendation is to wait for the end of the consultaiton on the MTS, see if a new agreement on youth programming is supported by Member States and with budget from the SMT,

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	all stakeholders' activities in the role of environment education. In line with this UNEP strategy plan, it aims to shift towards sustainable development by addressing key environmental challenges experienced by youth, such as education, jobs, green spaces, pollution, and sports environment with full government engagement. The functions of the group should be streamlined to focus on the strategic and normative aspects of its coordination functions, tracking progress, supporting the communications and providing knowledge management and advocacy. The creative and innovative suggestions developed within the network participants should be maintained and disseminated by this group.							mandate of this group, it would require two things a) Resources: There is just 1 youth focal point in the team who is over-tasked on other workstreams and the Divisions have very little capacity for this. 2) New mandate: For SMT to agree to an updated mandate for this group, FYI the last time this was considered by SMT it took 18 months for an outcome following discussion.	then further expansion could be considered on this condition.
2	The YEA project should focus on specific aspects of climate education by supporting youth leadership to technical excel in programmatic activities. There is a need to perform an assessment of partners capacity and needs regarding having the required ability to deliver the outputs and report them effectively to guide capacity building. It is important that the celebration of success can be shared in all countries where the project is active to promote learning and knowledge management. Other UN agencies that	Support training and capacity building with network partners to guarantee a high quality of project implementation and clear dissemination of tasks	Opportunity for improvement	Project	YEA management team	2024	Partially Accepted	Such a training offer needs to be subject to demand beyond what is already offered and for some projects - such as Tide Turners - training and engagement is offered onn SEAH (Sexual Exploitation, Abuse and Harm) and partner	

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	implemented activities working on similar projects should also be part of the training strategy. In this context, the YEA and Youth Group face a shortage of comprehensive data, recent findings, and structured information on youth-related issues to enable the development of a well-defined categorisation of interventions based on best practices. The framework of indicators for youth mainstreaming and the Theory of Change has to be present and clearly defined in all stages, including the project design, implementation and subsequent monitoring and reporting. It is essential that all 'sub-projects' within the YEA project initiative be widely disseminated as training resource for all stakeholders partners.							agreements outline expected delivery and goals with the expectation that there is high capacity with youth-led organisations to implement the work. It is important to also note that the team have offered Training of Trainers (for Tide Turners) and an Advocacy Toolkit (for partners / UNEP) and also provides other materials for roll out for delivery partners (eg Nature Positive Universities, trainings for Playing for the Planet). Should further specific requests for training be requested, we would of course be willing to consider the cost / benefit of providing such a training but we are not in a position to	

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								train without a clear goal and outcome in mind. This would be on a case-by-case basis.	
3	This aimed to have other UNEP interventions supported by a unique coordination mechanism to enhance the implementation of the various project activities. Coordination with other partners (UN, WWF, World Bank and Private Sector) will be supported by the creation of a cluster group to guarantee the work in the name of youth' projects. The cluster group should have a rotative leadership (changing every two years) to ensure that all partners are involved with an ownership sentiment.	Enhance coordination and coherence across the network and with other UNEP interventions	Opportunity for improvement	Project	YEA management team	2024	Not Accepted	The unit already has many coordination opportunities to collaborate with other UNEP teams (ILO, UNICEF, UNITAR, UNCCD, CB, UNESCO) operational across country and regional offices as well as other UN agencies through the UNCT, UNSDCF, UNSSCF. UNEP also coordinates / collaborates with other non-UN agencies and has MoUs with some 20+ partners to support its work. It is built with collaboration in mind and engagement / leadership for these is already established through a	Could further clarification on who made this request of the unit? It's unclear.

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								rotative and thematic focus. The sphere of influence we have on this is light. Starting another cluster would be duplicating work already being done under different umbrellas and this hasn't been requested of UNEP and there is also a Youth IANYD working group that is hosted by DESA that is the main coordination office for this agenda.	
4	Most network partners agree on the need to move beyond webinars, conferences, and reports to implementation on the ground. To finance this, a more diversified funding strategy is required. Elements of this could include (to be determined during the review process): equipment; money; building links with the private sector; government opportunities through World Bank finance and communication on climate change activities. Budget and availability of funds is crucial for all the suggestions presented and to ensure that appropriately skilled human resource and be employed to provide the necessary services (as	Greater budget allocation to enable projects to be undertaken as intended	Opportunity for improvement	Project	YEA management team	2024 and continuing	Not Accepted	SMT has just agreed that the travel budget needs to be reduced by some 40% with a focus on reducing travel from partners. While we agree that in-person meetings are important and do seek to cluster such meetings so that full value can be secured where most key	Could further clarification on who made this request of the unit? It's unclear.

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	contract or improvement of capacities).							individuals are present, its hard to justify more in person meeting at an increased frequency given this new policy. The team organises more opportunities to have regional discussions and collaborate at events which are already in the pipeline and works as required with partners - sometimes bilaterally, sometimes in wider groups depending on the goals. Additionally, such meetings are hard to organise whilst meeting UNEP protocols especially around private sector engagement which has very complex demands internally.	
5	The monitoring and reporting need to be strategically revised considering network partners and the UN support.	A gender assessment and monitoring reporting	Opportunity for improvement	Project	YEA management team	2024	Partially Accepted	Reporting requirements are set by funders, UNEP	We are in the process of developing a YEA unit focus Monitoring, Evaluation and

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	The Standard Operation Procedures need to be developed to absorb the needs to have a unique reporting template. Training should also be given to all the partners	sensitive to gender and the most vulnerable youth						and partners and currently the team and the team already has 10 reporting requirements of the team and the amount of reporting demands are already very intense and consume capacity. The one area for further consideration is working with the wider UNEP reporting framework for youth to be mainstreamed as a goal IF its included in the next MTS and for GEDSI (Gender, Equity, Disability and Social Inclusion) and for the domain of Disability to have a stronger emphasis for programme design upstream and ergo results downstream.	Learning framework in addition to the reporting requirements set by funders and UNEP. We will consider emphasising GEDSI more in our reporting methodology.